The Governance & Assurance Framework

- o Corporate Objectives
- o Corporate (Strategic) Risks
- o Controls to Mitigate the Risks
- Sources of Assurance
- Identifying and addressing the Gaps

The Assurance Framework Life Cycle

Reports to Audit Committee on	Assurance on Key Controls Gaps in Key Controls	Risk Management & Insurance Corporate Risk Management Group
Analysis of	Assurance on Key Controls	Risk Management & Insurance Corporate Risk Management Group Internal and External Audit
Identification of	Sources of Assurance	Service Plans, Project Plans, Corporate Policies, External Reviews
Identification of	Key Controls	Risk Management Plans
Assessment of	Corporate (Strategic) Risks	Risk Workshops
Identification of	Corporate Objectives	the Corporate Plan

Gaps in Sources of Assurance

Response Action Plans

Directors, Management Teams, Project Teams

Internal and External Audit

Committee Meeting Date All at 2.00pm	Final Accounts / Annual Governance Statement	Assurance on Corporate Risks	Assurance on Service Risks	Internal Audit Reports	External Audit and Inspection Reports	Other Reports
28 June 2010	 2009/10 Annual Governance Statement 2009/10 Draft Statement of Accounts 			 Review of the System of Effectiveness of Internal Audit 2009/10 Annual Internal Audit Report 2009/10 Internal Audit Update Report 		 Audit Committee Workplan 2010/11 Sub-Committees: Chair's Report, Minutes and Matters Arising
19 July 2010		 Corporate Risks Update Report 			Grant Claims Report 2008/09	 Sub-Committees: Chair's Report, Minutes and Matters Arising
27 September 2010	2009/10 Audited Statement of Accounts	 Corporate Risks Update Report 		 Internal Audit Update Report Review of Fraud Related Policies 	 2009/10 Annual report to those charged with Governance (ISA 260) 	 Sub-Committees: Chair's Report, Minutes and Matters Arising
11 October 2010	Meeting cancelled					
15 November 2010		 Corporate Risks Update Report 	 Office of the Chief Executive Directorate Risk Management Policy and Strategy 	 Internal Audit Plan 2010/11 Update Internal Audit Update Report 		 Sub-Committees: Chair's Report, Minutes and Matters Arising Review of Contract Procedure Rules

Committee Meeting Date All at 2.00pm	Final Accounts / Annual Governance Statement	Assurance on Corporate Risks	Assurance on Service Risks	Internal Audit Reports	External Audit and Inspection Reports	Other Reports
20 December 2010		 Corporate Risks Update Report 	 West Midlands Pension Fund 	 Internal Audit Update Report 	External Audit Plan 2010/2011Annual Audit Letter	Sub-Committees: Chair's Report, Minutes and Matters Arising
24 January 2011		Corporate Risks Update Report	 Regeneration & Environment Directorate 	 Internal Audit Update Report 		 Sub-Committees: Chair's Report, Minutes and Matters Arising
28 February 2011		Corporate Risks Update Report	Customer and Shared Services Directorate	 Internal Audit Update Report 		 Sub-Committees: Chair's Report, Minutes and Matters Arising
14 March 2011	Meeting to be cancelled					
11 April 2011		Corporate Risks Update Report	 Adults & Community Directorate Children and Young People Directorate 	 Internal Audit Update Report 		 Sub-Committees: Chair's Report, Minutes and Matters Arising Annual Review of the Code of Corporate Governance Review of Audit Committee Terms of Reference

Committee Meeting Date All at 2.00pm	Final Accounts / Annual Governance Statement	Assurance on Corporate Risks	Assurance on Service Risks	Internal Audit Reports	External Audit and Inspection Reports	Other Reports
21 April 2011 Joint Meeting with the Standards Committee						 Annual Review of the Code of Corporate Governance
21 April 2011 (At the conclusion of the Joint Meeting with the Standards Committee)						 Audit Committee Annual Report 2010/11

TO BE SCHEDULED:-

Abolition of the Audit Commission: Implications

Final Accounts Monitoring & Review Sub-Committee Work Programme 2010/11

Sub-Committee Meeting Date All at 2.00pm	Final Accounts / Annual Governance Statement	Revenue Budget & Capital Programme	Other Reports
15 June 2010	 2009/10 Annual Governance Statement 2009/10 Draft Statement of Accounts 		
19 July 2010	■ IFRS Update	 Revenue Budget Outturn 2009/10 Capital Budget Outturn 2009/10 Reserves, Provisions and Balances 2009/10 	Treasury Management Annual Report 2009/10
20 September 2010	2009/10 Audited Statement of Accounts	 Quarter 1 – Revenue Budget Monitoring Quarter 1 – Capital Budget Monitoring 	 Quarter 1 – Treasury Management Activity Monitoring
29 November 2010	IFRS Update	 Quarter 2 – Revenue Budget Monitoring Quarter 2 – Capital Budget Monitoring 2011/12 Draft Budget Strategy and MTFS 	Quarter 2 – Treasury Management Activity Monitoring
21 February 2011	■ IFRS Update	 Quarter 3 – Revenue Budget Monitoring 2011/12 Draft Budget Strategy and MTFS Council Fees and Charges 2011/12 	 Quarter 3 - Treasury Management Activity Monitoring Consultation on Changes to Accounts and Audit Regulations 2003

Examination of Paid Accounts / Monitoring of Audit Investigations Sub-Committee

Work Programme 2010/11

Sub-Committee Meeting Date	Examination of Paid Accounts	Monitoring of Audit Investigations
26 July 2010	 Selection of Paid Accounts – Process Overview Selection of Account 1 Outcome Of Review Of Selected Account (22 March 2010) 	Audit Update
4 October 2010	 Selection Of Account 2 Outcome Of Review Of Selected Account 1 	Audit Update
10 January 2011	 Selection Of Account 3 Outcome Of Review Of Selected Account 2 	Audit Update
21 March 2011	 Selection Of Account 4 Outcome Of Review Of Selected Account 3 	Audit Update

Audit Committee Member Training Programme 2010/11

Date	Training Event
24 May, 2.30pm & 14 June, 2.00pm	 Induction & Refresher Updates for Audit Committee Members 2010/11 Annual Workplan Development Statement of Accounts Introduction and Overview
29 November 2010, 2.30pm & Date to be re- arranged	 Treasury Management Training (Basic) Treasury Management Training (Advanced)